

September 10, 2025

VIA EMAIL ONLY

**The Honorable Monica G. Tibbits-Nutt**  
Secretary of Transportation & Chief Executive Officer  
Chair of the Board of Directors  
Massachusetts Department of Transportation  
10 Park Plaza  
Boston, MA 02116

-and -

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Tom McGee  
80 Ocean Street  
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**Re: Massachusetts Department of Transportation (“MassDOT”) Service Plaza Lease – September 8 Records Production Contains Apparent Prohibited Communications and Conflicts**

Dear Secretary, Tibbits-Nutt and MassDOT Board Members:

Public records produced by your agency on September 8, 2025, copies of which are attached hereto as *Exhibit A*, establish that the Service Plaza Request for Proposals (“RFP”) was compromised by prohibited *ex parte* communications and undisclosed conflicts of interest. These apparent violations strike directly at **Section 2.8 (Rules of Contact)** and **Section 2.10 (Improper Conduct)** of the Instructions to Proposers (as amended, “ITP”), which “*are designed to promote a fair and unbiased procurement process.*” By the ITP’s own terms, it appears that Applegreen should be immediately disqualified.

On August 29, 2025, I wrote to you outlining serious concerns about the RFP process. The September 8, 2025 document production corroborates these concerns. Texts confirm that **Scott Bosworth, Head of the Selection Committee, engaged in repeated impermissible contact with Applegreen’s owner, Blackstone Infrastructure Partners (via Applegreen Board Member Kurt Summers), executives of Suffolk Construction (a key member of Applegreen’s Team), and Applegreen’s registered lobbyist.** If we are accurately reading these communications (and they are quite clear), not only do these communications violate the terms of the ITP, but no documentation has been produced (despite explicit requests) wherein the underlying relationships were properly disclosed (including in Scott Bosworth’s Conflict Disclosure Statement dated as of November 22, 2024, attached as *Exhibit B*), despite being required under both the ITP and the Conflict of Interest Law.

## **Violations of Section 2.8 of ITP (“Rules of Contact”)**

Section 2.8 of the ITP establishes strict Rule of Contact “*starting on the date of issuance of this RFP and ending on the earliest of (i) the award and execution of the Lease, (ii) rejection of all Initial Proposals or Proposals by MassDOT, or (iii) cancellation of the procurement.*” Per Section 2.8, “*contact*” includes face-to-face, telephone, e-mail, or formal written communication.

As part of the Rules of Contact, Section 2.8(C) of the ITP expressly prohibits any Proposer (as defined in the ITP) or representative thereof from having “*any ex parte communications regarding the RFP, the Lease, or the procurement... with any MassDOT staff, advisors, contractors, or consultants involved in the procurement.*”

Furthermore, Section 2.8(B) of the ITP requires that each Proposer correspond with MassDOT regarding the RFP “*only through MassDOT’s Designated Program Representative and Proposer’s designated representative*”. Pursuant to Section 2.4.1 of the ITP, MassDOT’s Designated Program Representative is Michael Woods, Procurement Manager.

Yet the public records produced by MassDOT include the following communications<sup>1</sup> with Mr. Bosworth (who was **not** MassDOT's Designated Program Representative) during the time period in which the Rule of Conduct of the ITP were in effect:

- **Blackstone/Applegreen Text Messages:** the following communications occurred with Kurt Summers, President of Blackstone Infrastructure Strategies and Applegreen Board Member ("**Kurt**" or "**KS**")<sup>2</sup>:
  - Text exchanges on March 26–31, May 15, May 30–31, and June 18, 2025, including calls, a lunch meeting, and a planned Martha's Vineyard meetup<sup>3</sup>.
  - On June 18, 2025, Mr. Bosworth texted Mr. Summers: *"Your team did a good job today. Now the work begins 🙌."*
  - On July 9, 2025, Bosworth texted Mr. Summers what appears to be a personal email, although it has been redacted.
- **Applegreen's Registered Lobbyist Texts and Calls:** the following communications occurred with Carlo Basile, a registered lobbyist for Applegreen ("**Carlo**" or "**CB**"):
  - Texts and calls on January 16, May 16, and June 11, 2025.
  - On June 25, 2025, Mr. Bosworth texted Mr. Basile: *"We and the Gov are getting hammered by legislators. We will need to jointly plan and administer legislative strategy."*
- **Suffolk Construction ("Suffolk") Communications:** the following communications occurred with Patrick Brophy, Senior Director of External Affairs for Suffolk Construction ("**Patrick**" or "**PB**"), and Patrick Lucey, General Manager, Northeast of Suffolk Construction ("**Patrick**" or "**PL**"), including dozens of texts, calls and meetups:
  - On December 11, 2024, Mr. Brophy attempted to reach Mr. Bosworth by phone. At 12:26 p.m., Mr. Bosworth texted Mr. Brophy, *"Can I call you later? Hi! I'm in a selection committee meeting on Service Plaza's until 1:00. Call you after."*
  - On February 25, 2025, Mr. Brophy invited Mr. Bosworth to a political fundraiser for Boston City Councilor John Fitzgerald, stating: *"hope you can join me next Thursday for a drink"*. On February 27, 2025, Mr. Bosworth responded *"It's on my calendar and I will do my best"*

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<sup>1</sup> It should be noted that when reading the texts there appear to be gaps as if texts were deleted.

<sup>2</sup> MassDOT was asked pursuant to a public records request to produce any text messages between MassDOT team members and team members of Blackstone, Applegreen and Suffolk during the Rules of Contact period. The text messages referred to herein were provided by MassDOT in response to that request. The names associated with this letter are assumed to be the correct individuals referenced based on this production.

<sup>3</sup> Notably, on July 8, 2025, Mr. Bosworth texts Mr. Summers: *"Hi. Available for a call. Nothing urgent and not related to SP project. Thanks! Scott"* This is the only instance when Mr. Bosworth notes his calls/texts with Mr. Summers are unrelated to the SP (Service Plaza) project, which implies all other communications are related to the SP project, unless otherwise clear from context in texts themselves.

*to be there*". Mr. Brophy replied: *"No pressure, just an opportunity to have a local beer w friends."*

- On March 11, 2025, Mr. Brophy requested a call with Mr. Bosworth for a *"quick gut check."* On March 14, 2025, Mr. Brophy thanked Mr. Bosworth for the *"informative discussion earlier [that] week."*
- In April 2025, Mr. Bosworth arranged for an in-person meetup with Mr. Brophy and Mr. Lucey and other Suffolk representatives. Prior to the April 4, 2025 meetup, on April 3, 2025, Mr. Lucey describes some the Suffolk attendees as including *"some of the BEST at Suffolk."* (emphasis not added).
- On June 11, 2025, following the MassDOT Capital Planning Committee meeting regarding the RFP (and prior to the June 18, 2025 MassDOT Board Meeting), Mr. Bosworth texted Mr. Lucey the contact information for Jon Chesto (Boston Globe Reporter), noting *"he posted a story a story don't sweat it."* Mr. Lucey replied: *"We already got it to him."* Then, *"will add"*. Note that there seems to be a gap in responses here as if messages were deleted.
- On June 18, 2025, prior to the MassDOT Board meeting, Mr. Brophy texted Mr. Bosworth a list of speakers. Mr. Bosworth then texted Mr. Lucey: *"You didn't sign up. Did you want to speak? Broph will be called on."* After the vote, Mr. Bosworth texted Mr. Lucey: *"Got it done,"* to which Mr. Lucey responded with a heart emoji.
- **John Fish Text Messages:** the following communications occurred with John Fish, Chief Executive Officer of Suffolk Construction (**"John"** or **"JF"**):
  - On December 11, 2024, Mr. Fish attempted to reach Mr. Bosworth by phone. At 12:22 p.m., Mr. Bosworth replied, *"Can I call you later? Hi! I'm in a selection committee meeting on Service Plaza's until 1:00. Call you after."*
  - Additional regular contact between Mr. Bosworth and Mr. Fish occurred on or around key procurement dates, including without limitation, throughout April 2025. These texts include what appear to be personal favors, including the exchange of medical referrals and records, which would raise obvious and serious questions under Section 2.10.2, *Personal Conflicts of Interest*.
  - On December 10, 2024, Mr. Fish texted: *"Scott I can't thank you enough for your support today. You are a true friend."* indicating an ongoing, undisclosed personal relationship. On April 1, 2025, Mr. Bosworth texted to Mr. Fish *"I welcome and so very much appreciate your offer to support me through this process. I am so grateful for your help, friendship and willingness to support me...."*



## Timing of Communications Around Key Meetings and RFP Milestones

### June 11, 2025 – Capital Programs Committee Meeting

Between 9:33 and 9:36 a.m., before the Committee convened at 10:30 a.m., Mr. Bosworth sent “👍” emojis to Suffolk executives Mr. Brophy and Mr. Lucey and to Applegreen lobbyist Mr. Basile. At 9:23 a.m., Global was notified it had not been selected — before the Committee had even met, indicating that Suffolk was receiving real-time updates from Mr. Bosworth as the outcome was being staged.

### June 18, 2025 – MassDOT Board Meeting

The day of the vote (June 18, 2025), Mr. Brophy texted Mr. Bosworth: “*just checking in...*” Minutes before the meeting began, Mr. Brophy sent Mr. Bosworth a list of Applegreen, Suffolk, and Blackstone speakers along with a photo of the sign-up sheet. Immediately after the Board voted, Mr. Bosworth texted Mr. Lucey: “*Got it done,*” and later told Mr. Summers: “*Your team did a good job today. Now the work begins 🙌.*” While some texts seem to be deleted or omitted from the public records production, these texts suggest improper communication between the Head of the Selection Committee (i.e., Mr. Bosworth) and the winning bidder’s team (i.e., Applegreen) during the most consequential moments of the procurement.

### Apparent Violations of Section 2.10 of the ITP, Improper Conduct

- **Section 2.10.1, Non-Collusion:** Proposers were required to sign Form E, *Affidavit of Non-Collusion*. The texts and emails produced on September 8, 2025 quite clearly show extensive communication and coordination between Applegreen’s team (Blackstone, Suffolk, and their lobbyist) and the Selection Committee Chair, calling into question the accuracy of Applegreen’s Affidavit of Non-Collusion.
- **Section 2.10.2, Personal Conflicts of Interest:** Massachusetts General Laws, ch. 268A, requires all public officials to avoid conduct that creates, or *even appears to create*, favoritism or undue influence. Chapter 268A specifically prohibits public officials from using their positions to secure for themselves or others unwarranted privileges. During the Rules of Contact, Mr. Bosworth exchanged medical records and personal favors with Mr. Fish. Mr. Bosworth’s personal ties extended further: on April 7, 2025, when Mr. Bosworth and Mr. Brophy exchanged family photos, including pictures of children at prom, and he maintained a notably close relationship with Applegreen Board Member Mr. Summers.

Despite these personal relationships, Mr. Bosworth signed a Conflict Disclosure Statement on November 22, 2024 certifying that “*I do not have a conflict of interest, either real or apparent, as a result of (i) a business or personal relationship between myself or any member of my immediate family (and/or my employer... in any firm under consideration for the Project. I agree not to solicit or accept gifts, benefits, gratuities, unearned privileges or exemptions, favors, or anything of value from any firm under consideration for the Project.*” Schedule 1 of such Conflict Disclosure Statement included Suffolk Construction Company, Inc., as a firm under consideration. These undisclosed personal connections compounded one another, creating, at minimum, the appearance

of favoritism, and should have resulted in the disqualification of Applegreen's team from consideration.

What is most notable about these communications is not only their content, but their timing. At nearly every critical stage of the procurement process, when addenda were issued, when proposers were making their final submissions, when clarifications were sought on financial assumptions, and when committees and the MassDOT Board were preparing to deliberate, Mr. Bosworth, Chair of the Selection Committee, was in private contact with Applegreen's owner, Suffolk Construction executives, and Applegreen's lobbyist. Exhibit C provides a timeline of key milestones in the RFP process, with the corresponding communications overlaid, summarized below.

#### **December 10, 2024 – Addendum 1 Issued**

On the very day Addendum 1 of the RFP was released, Mr. Bosworth exchanged texts with Suffolk Construction CEO John Fish. Mr. Fish wrote: *"Scott I can't thank you enough for your support today. You are a true friend."* Mr. Bosworth replied: *"Hopeful that we made progress!"*

#### **December 11, 2024 – Selection Committee Meeting and Suffolk Calls**

During a Service Plaza Selection Committee meeting, Mr. Bosworth texted both Mr. Fish and Mr. Brophy that he was tied up in the meeting but would *"call after."*

#### **Week of March 10, 2025 – MassDOT Meetings with Shortlisted Proposers**

On the same day Global Partners LP (and presumably Applegreen that same week) met with the MassDOT, Mr. Bosworth began another round of contacts with Suffolk. On March 11, 2025, Mr. Brophy pressed Mr. Bosworth: *"If/when you get a chance, can you pls give me a call?"* Later: *"Just a quick gut check."* On March 14, 2025, Mr. Brophy thanked Mr. Bosworth for *"our informative discussion earlier this week."*

#### **March 25, 2025 – Addendum 4 Issued and South Station Tour**

When Addendum 4 of the ITP was issued, Mr. Bosworth set up a private tour of Suffolk's South Station Tower project. Mr. Lucey arranged to join with Suffolk senior staff, calling them *"the BEST at Suffolk."*

#### **March 27, 2025 – Final Questions Due**

On the final day for proposers to submit questions and organizational changes, Mr. Bosworth reached out directly to Suffolk CEO John Fish. Mr. Fish asked: *"Can I call you later?"* Mr. Bosworth replied: *"Anytime. Thanks!"*

### **April 1, 2025 – Addendum 5 Issued**

On April 1, 2025, the deadline for final clarifications, Addendum 5 of the ITP was released. At the same time, Mr. Bosworth and Mr. Fish exchanged numerous texts about personal referrals, including Mr. Bosworth thanking Mr. Fish for supporting him regarding a medical situation.

### **May 15–16, 2025 – CapEx Clarifications and Blackstone Calls**

On May 15, 2025, MassDOT asked all proposers to provide detailed information on projected post-Revitalization capital expenditures. As expressed in my previous letter, this key moment allowed Applegreen to put forward inflated numbers which MassDOT has relied on as justification for selecting them.

That same day, Mr. Bosworth texted Mr. Summers (Blackstone Senior Managing Director) and an Applegreen Board Member: *“Hi Kurt! I’m just thinking of you and sending support your way.”* The two arranged a phone call for May 16, 2025.

Also on May 16, Bosworth texted Applegreen’s lobbyist Carlo Basile: *“Are you guys going out tonight? Call me if you are.”*

From the issuance of Addendum 1 of the ITP in December 2024 through the pivotal clarification on capital expenditures in May 2025, Mr. Bosworth’s personal communications with Applegreen’s team repeatedly aligned with the most consequential moments of the procurement. The record shows that members of the Applegreen team enjoyed a direct line to the Head of the Selection Committee during every stage of the process.

## **The Consequence Under the ITP**

- Section 2.8(E) of the ITP: *“Any communications determined by MassDOT to be improper may result in disqualification.”*
- Section 2.10 of the ITP: *“Non-compliance with the terms of the Conflict of Interest Law shall constitute a material breach of this provision and may result in disqualification.”*

The September 8, 2025 public records production shows repeated violations of both provisions by members of the Applegreen’s team and by the head of the MassDOT Selection Committee (Mr. Bosworth). Based on these improper communications, we believe Applegreen should be disqualified from the RFP.

## **Request for Immediate Action**

Global Partners LP respectfully urges the Board to:

1. Halt execution of the Applegreen lease.

2. Disqualify Applegreen as a prospective operator under the RFP for violations of Sections 2.8 and 2.10 of the ITP.

This procurement was compromised by prohibited communications and undisclosed conflicts. Proceeding with Applegreen would not only cost the Commonwealth nearly \$900 million in guaranteed rent, but it would also knowingly ratify a process that we believe violates both the ITP and the Conflict of Interest Law.

Respectfully,

*Sean T. Geary*

**Sean T. Geary**  
Chief Legal Officer  
Global Partners LP

**Exhibit A**

**MassDOT Public Records Produced September 8, 2025**



10:29



Kurt >



iMessage  
Wed, Mar 26 at 11:48 AM

Hi Scott! As I briefly mentioned, I will be in Boston on Monday 3/31. Would love to grab a cup of coffee if you're around. Just let me know. Thanks!

Hey Kurt. I would enjoy that. I am available between 12-2 and after 3:30. Does either option work? Thanks! Scott

Great! I think 12:30 works. Can we hold that for now and I can confirm later today or tomorrow?

Sure thing.



Checking on 4:30/5 as well if that still works.

Fri, Mar 28 at 3:08 PM

1pm? Lunch maybe?

Sun, Mar 30 at 4:47 PM



iMessage





10:29



Kurt >



Sun, Mar 30 at 4:47 PM

Hey scott. Let me know if lunchtime still works for tomorrow? Could actually do 12:30 as well if that works for you.

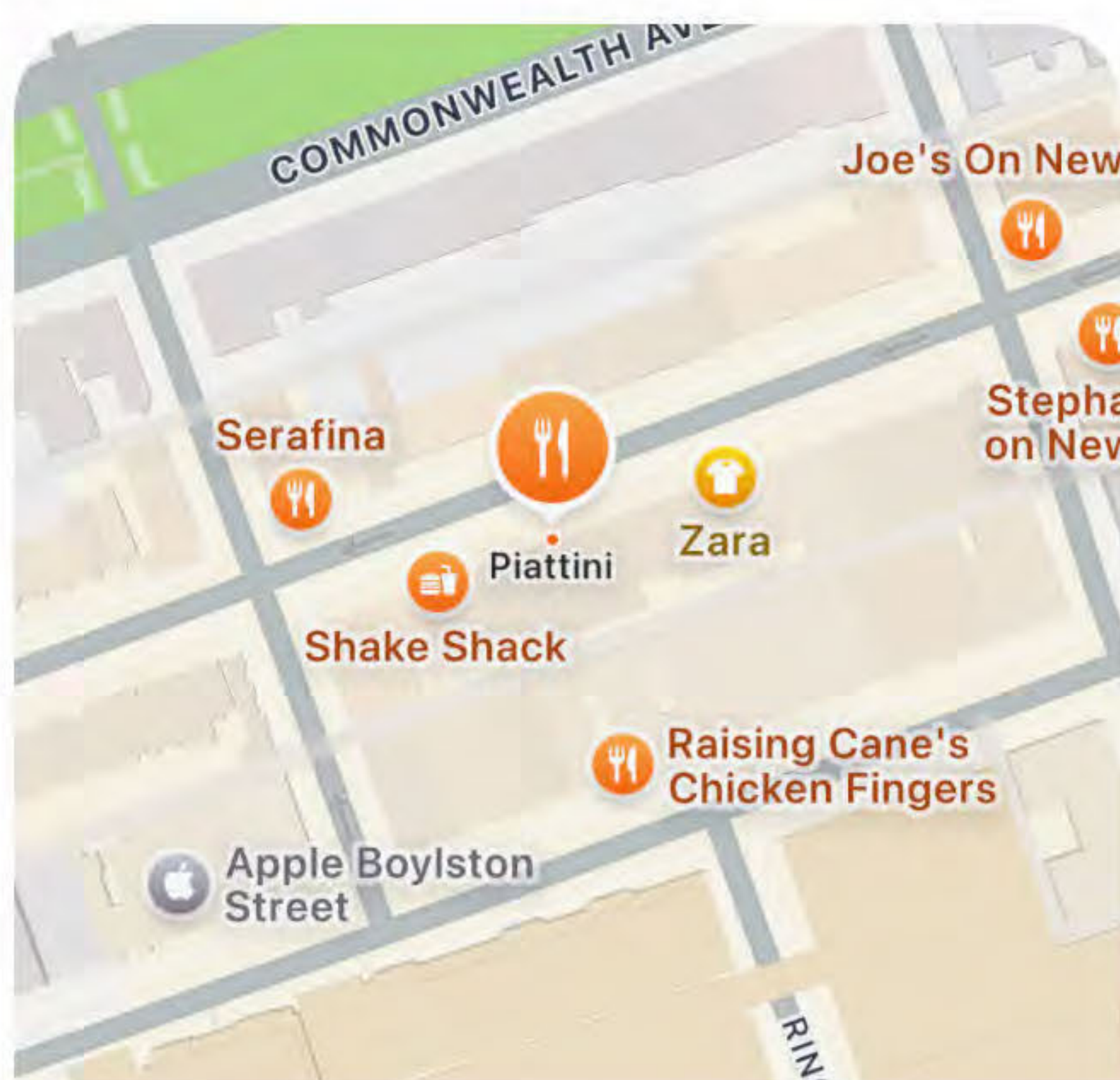
Sun, Mar 30 at 6:54 PM

Hi Kurt! 12:30 works great. Is there a place you would like to go? Thanks! Scott

Great! I'll be at prudential center so can meet anywhere you like.

Mon, Mar 31 at 10:14 AM

Let me know where works. Happy to go anywhere convenient for you. All good.



iMessage





10:30



Kurt >



United States  
Apple Maps

How's this? Never been but looks good. 12:30. Thanks.

Sounds good. See you there!

Thu, May 15 at 4:05 PM

Hi Kurt! I'm just thinking of you and sending support your way. Scott

Thank you, Scott! Would be great to catch up either way later today or tomorrow if you're around. Just let me know. Thanks!

I can call around 6:30 if that works for you. Otherwise, it will need to be tomorrow afternoon. Thanks.

No worries. Tomorrow afternoon may work better. What time is best?

How's 3:00

Sure thing. That works!



iMessage





10:30



Kurt >



Fri, May 30 at 4:20 PM

Hey my friend. I now have a bit more clarity on my Vineyard schedule for August. Any chance we can catch up later today or this weekend to try and coordinate? Would be great to see you while I'm out there.

Hi! That is good news. What is a good time to call tomorrow?

Free most of the day. Whatever works for you.

Sat, May 31 at 2:40 PM

Hi. I just tried you. Call when convenient.

Sure thing. On a call but will call you when I'm off. Thanks!

Wed, Jun 18 at 6:31 PM



Hi. I hope that you're feeling well. Your team did a good job today. Now the work begins. 🙏



iMessage





10:30



Kurt >



Catch up this weekend?

I would enjoy that

Wed, Jun 25 at 6:20 PM

Please give a shout if you need, my friend. -Kurt

Tue, Jul 8 at 4:58 PM

Hi. Available for a call. Nothing urgent and not related to SP project. Thanks! Scott

Tue, Jul 8 at 6:31 PM

Would love to! Is there a good time tomorrow that works for you?

Tue, Jul 8 at 7:35 PM

Super. Does 1:00 work? Thank you.

Done!

Wed, Jul 9 at 1:10 PM

Tried you. Free until 2. Then headed into the hospital. No rush.



iMessage





10:31



Kurt >



Wed, Jul 9 at 1:10 PM

Tried you. Free until 2. Then headed into the hospital. No rush. If now doesn't work, can also talk tomorrow.

[REDACTED]@gmail.com

Thu, Jul 17 at 7:28 AM

Can you talk?

Anytime this am

Thu, Jul 17 at 10:36 AM

Hi. I tried your earlier. It did not ring and went directly to VM. I'm around. Thanks!

Tuesday 8:27 AM

Good morning. Thinking of you. I hope you're feeling OK. 🙏

Thank you, Scott. I'm safe as is the entire BIP team. Really tragic.

Thank goodness. Morning Daily Brew is reporting that a Blackstone executive was killed.



iMessage





10:31



Kurt >



If now doesn't work, can also talk tomorrow.

[REDACTED]@gmail.com

Thu, Jul 17 at 7:28 AM

Can you talk?

Anytime this am

Thu, Jul 17 at 10:36 AM

Hi. I tried your earlier. It did not ring and went directly to VM. I'm around. Thanks!

Tuesday 8:27 AM

Good morning. Thinking of you. I hope you're feeling OK. 🙏

Thank you, Scott. I'm safe as is the entire BIP team. Really tragic.

Thank goodness. Morning Daily Brew is reporting that a Blackstone executive was killed.

Delivered

Yes. There was one BX fatality



iMessage





12:53



Carlo >



Thu, Jan 16 at 9:40 AM

Hey! HNY! Did Cargo Ventures sell their property in East Boston?

Hey my friend it's been a while  
hope all is well  
Happy New Year  
No he didn't sell

Ok. Thanks. Folks here were confused with the tank far across the street.

Yes that's not his

Tue, Mar 11 at 3:00 PM

Scott, just heard of your loss. My sincerest condolences my friend



Fri, May 16 at 5:20 PM

Are you guys going out tonight?  
Call me if you are.

Wed, Jun 11 at 9:36 AM



iMessage







Carlo &gt;



Yes that's not his

Tue, Mar 11 at 3:00 PM

Scott, just heard of your loss. My sincerest condolences my friend



Fri, May 16 at 5:20 PM

Are you guys going out tonight?  
Call me if you are.

Wed, Jun 11 at 9:36 AM



My man how are you? Free?

Not at the moment. 5-10 minutes

Ok call me at your convenience

Wed, Jun 25 at 4:20 PM

Meeting was abruptly canceled. I should have mentioned we and the Gov are getting hammered by



iMessage







Carlo &gt;



legislators. We will need to jointly plan and administer a legislative strategy.

Wed, Jun 25 at 5:43 PM



1:00 Comms/Leg call with Applegreen tomorrow

Also, they still have not received the DocuSign stuff from MassDOT

Lawyer is MIA

Delivered

Ok got it



iMessage





9:57



Steve >



iMessage  
Wed, Jul 2 at 3:20 PM

**Scott H. Bosworth**  
MBTA/MassDOT

SB



Hi Steve. Attached is my contact information. My travels are taking much longer than anticipated. At the moment I get in at 4:15. Do you want me to call when I arrive or talk tomorrow? Sorry for the inconvenience. Scott

Delivered

No worries at all Scott. Looks like we have an official meeting on the calendar for next week and was hoping to have this call just be introductory so that you and I could meet outside of the main group.

We can skip the call or move to 2:30pm tomorrow?

(I dont think we need more than 15-20mins)

**Steve Sachs**

Steve Sachs

SS



iMessage





9:54



Patrick >



Wed, Dec 11 at 12:26 PM

Can I call you later?

At your convenience

Ty

Hi! I'm in a selection Committee meeting on Service Plaza's until 1:00. Call you after.

Tue, Feb 25 at 10:55 AM



....no donation necessary, but I hope you can join me next Thursday for a drink. A good group of people,...You'll know the



iMessage





2:35



Patrick >



Thursday, March 6, 2025 10:00 PM

McGonagle's  
367 Neponset Avenue  
Dorchester, Massachusetts

Suggested Donations: \$100 \$200 \$500 \$1,000

....no donation necessary, but I hope you can join me next Thursday for a drink. A good group of people,...You'll know the entire room. Hope you can make it.

Thu, Feb 27 at 3:20 PM

Thanks for thinking of me. It's on my calendar and I will do my best to be there.

No pressure. Just an opportunity to have a local beer w friends

Tue, Mar 11 at 4:39 PM

If/when you get a chance, can you pls give me a call?

Tue, Mar 11 at 6:31 PM

Time sensitive?

Tue, Mar 11 at 8:00 PM

Don't want to interrupt your night, but if we could connect tomorrow



iMessage





9:54



Patrick >

Thu, Feb 27 at 3:20 PM

Thanks for thinking of me. It's on my calendar and I will do my best to be there.

No pressure. Just an opportunity to have a local beer w friends

Tue, Mar 11 at 4:39 PM

If/when you get a chance, can you pls give me a call?

Tue, Mar 11 at 6:31 PM

Time sensitive?

Tue, Mar 11 at 8:00 PM

Don't want to interrupt your night, but if we could connect tomorrow am, that would be amazing

Pls & Ty. Just a quick gut check

Tue, Mar 11 at 9:18 PM



I would call but I'm at an overnight conference and the program just wrapped up. We finish at 11 tomorrow. I will try you after that



iMessage







Patrick &gt;



Tue, Mar 11 at 9:18 PM



I would call but I'm at an overnight conference and the program just wrapped up. We finish at 11 tomorrow. I will try you after that.

Fri, Mar 14 at 7:01 AM

Apologies for missing your call last night.

Went to a retirement party. Left phone in car. By the time I got back to my phone, it was too late to call you back. I'm really sorry. (Didn't walk my dog until after 10pm-way off schedule)

I know you've got a long day ahead of you today. I can only imagine how difficult this past year has been - know that my prayers are with you and your family.

Sending you love and strength!

& thanks for our informative discussion earlier this week.



iMessage





9:54



Patrick >



Fri, Apr 4 at 1:42 PM

Heading over to south station. I'll meet you at 711 Atlantic ave. HMU when you arrive so we can set you up w ppe and get the program started



Sounds good. On our way

Almost there

Mon, Apr 7 at 11:21 AM

Great to see you on Friday.

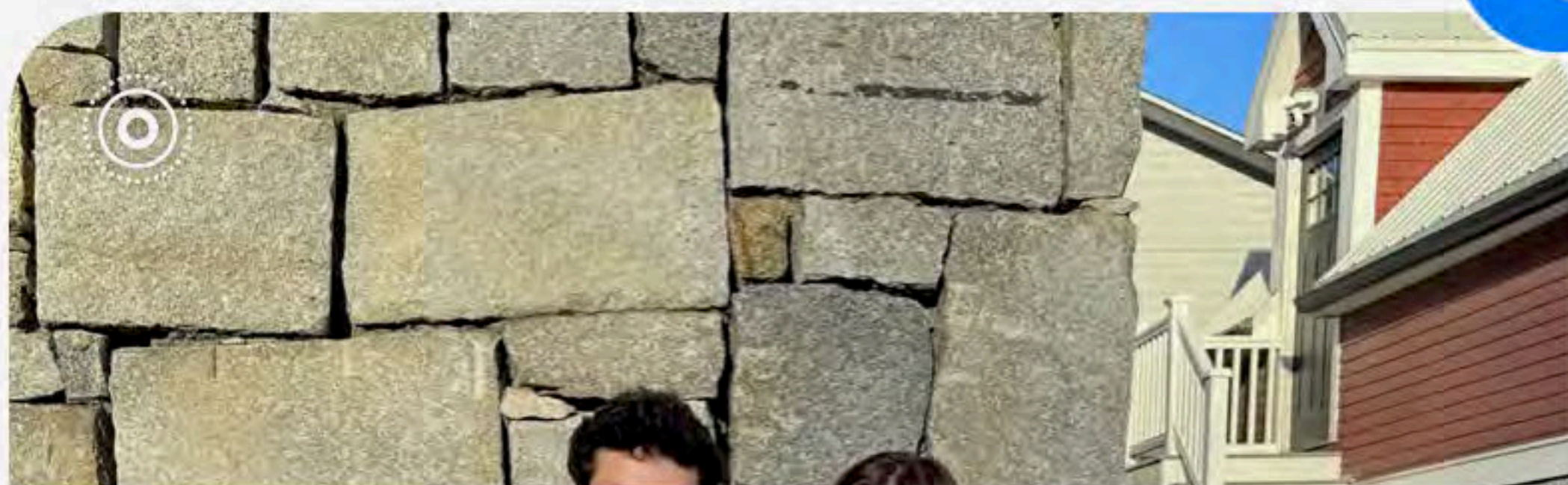
Quick question. What is your mentee's name and contact info?

**Kaitlin McCarthy**  
Ionic Development

KM



Thanks for the tour. I hope the prom photos were a hit!



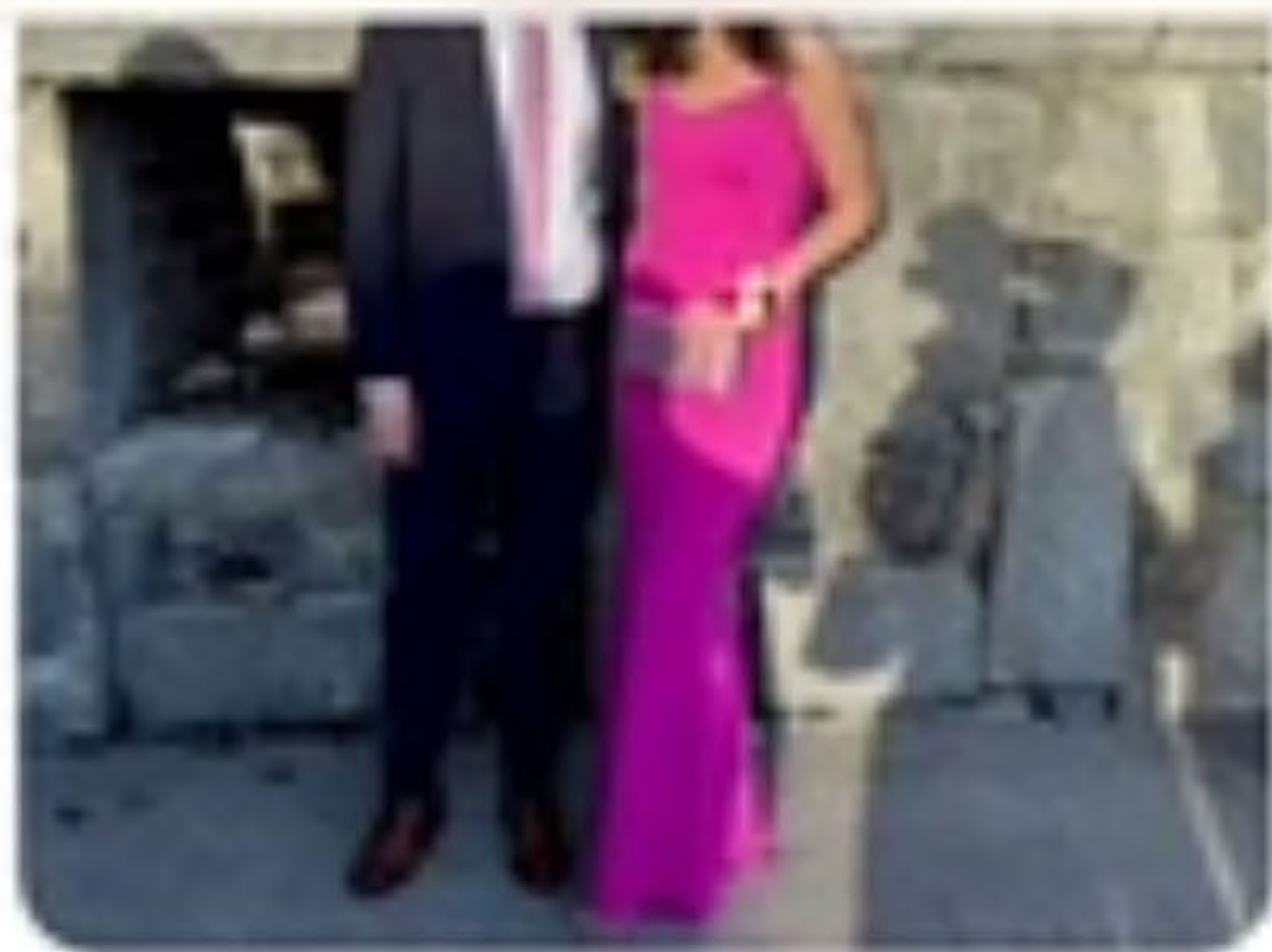
iMessage







Patrick



Fantastic



Handsome young man! Takes  
after Eileen.

1000% agree

Wed, Apr 30 at 10:55 AM

FYI Meghan Haggerty was elected  
to Milton select board last night

Wed, Apr 30 at 8:49 PM



Hags! I applaud her civic  
commitment. Karen is the Warrant  
Committee in Milton and she  
shares stories that sound like  
Looney Tunes cartoons. Hags will



Message





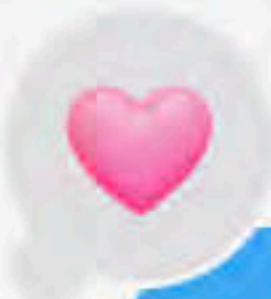
9:54



Patrick >



Wed, Apr 30 at 8:49 PM



Hags! I applaud her civic commitment. Karen is the Warrant Committee in Milton and she shares stories that sound like Looney Tunes cartoons. Hags will straighten them out!

Tue, May 27 at 7:39 AM

Nothing crazy urgent. Just checking in. Hope you had a great Memorial Day weekend

Wed, Jun 11 at 9:34 AM



Happy father's day!

Wed, Jun 18 at 9:28 AM

Just checking in...nbd



iMessage





9:55



Patrick >



Wed, Jun 11 at 9:34 AM



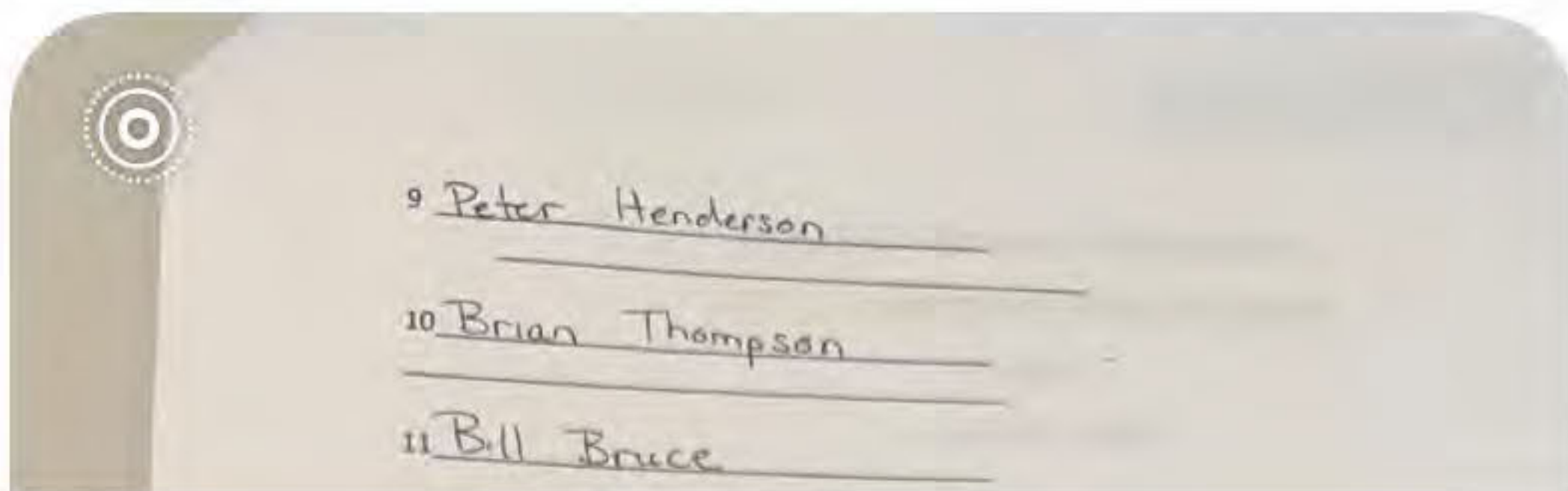
Happy father's day!

Wed, Jun 18 at 9:28 AM

Just checking in...nbd

Wed, Jun 18 at 11:02 AM

Bob etchingham, chairman & founder applegreen.  
Sebastien Sherman blackstone  
Ronan Ryan, applegreen chief investment officer.  
Stacey smith CONSENSUS BUILDING INSTITUTE-community outreach & Suffolk. Pat brophy and Pat Lucey.



iMessage





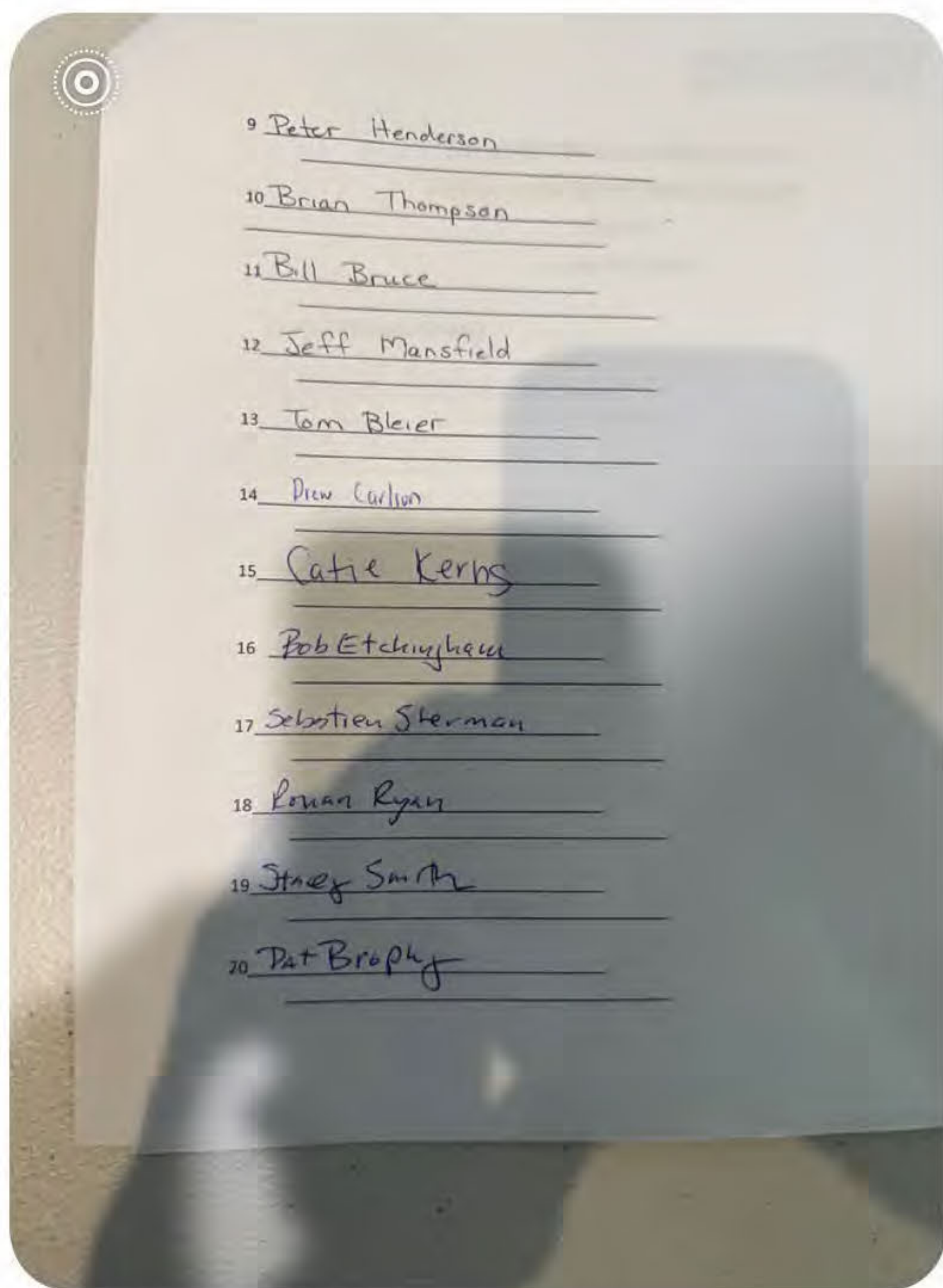


Patrick &gt;



Wed, Jun 18 at 11:02 AM

Bob etchingham, chairman & founder applegreen.  
Sebastien Sherman blackstone  
Ronan Ryan, applegreen chief investment officer.  
Stacey smith CONSENSUS BUILDING INSTITUTE-community outreach & Suffolk. Pat brophy and Pat Lucey.



We signed in. We are happy to



iMessage



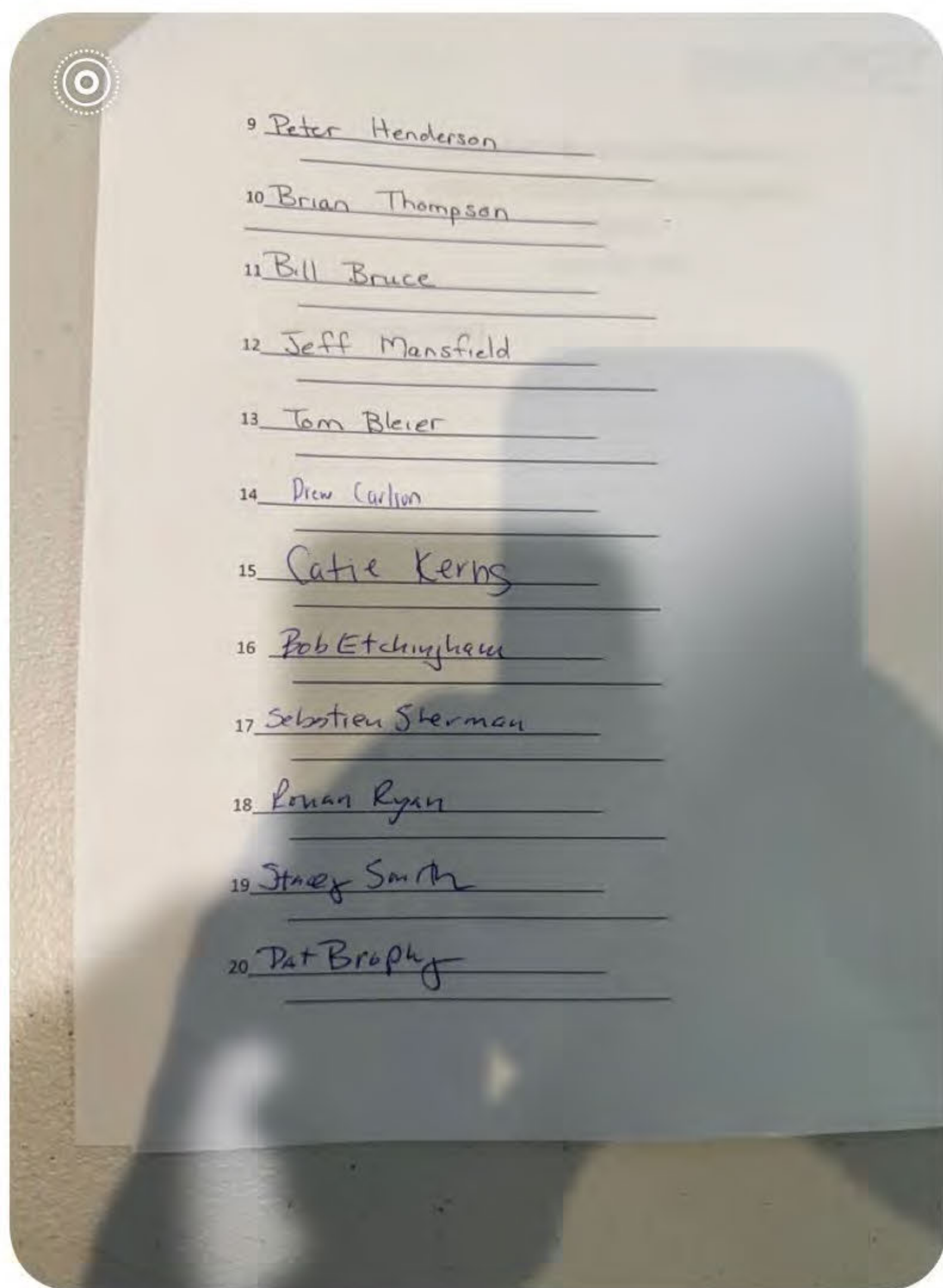




Patrick &gt;



Stacey smith CONSENSUS  
BUILDING INSTITUTE-community  
outreach  
& Suffolk. Pat brophy and Pat  
Lucey.



We signed in. We are happy to  
speak last.

Fri, Jun 20 at 3:37 PM

Hey PB. Do you have Jim Hunt's  
phone number? Tree took out our

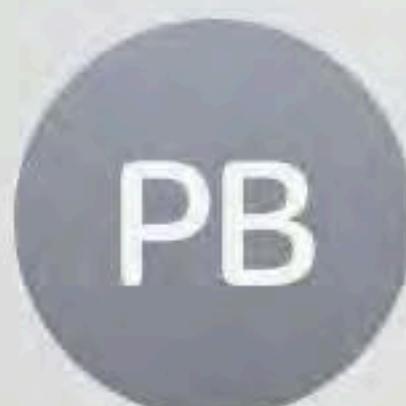


iMessage





9:55



Patrick >



We signed in. We are happy to speak last.

Fri, Jun 20 at 3:37 PM

Hey PB. Do you have Jim Hunt's phone number? Tree took out our neighborhoods power this morning and there has been no activity to fix it. Thanks!

Jim Hunt III

JH >

Erin Engstrom  
Eversource

EE >



Thank you. I left Jim a message. I don't know Erin. Can I tell her that you suggested I call?

Just texted them both

I suggest you Text Erin and then follow up w a call

Oops. I left her a voicemail

And Jim as well



iMessage







Patrick &gt;



neighborhoods power this morning and there has been no activity to fix it. Thanks!

Jim Hunt III

JH &gt;

Erin Engstrom

Eversource

EE &gt;



Thank you. I left Jim a message. I don't know Erin. Can I tell her that you suggested I call?

Just texted them both

I suggest you Text Erin and then follow up w a call

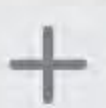
Oops. I left her a voicemail

And Jim as well

All good. She's in a call and knows you just tried her. She's amazing

Pls tell her I spoke highly of her

She's a great person



iMessage







Patrick &gt;



Thanks so much. She just called me back. Very helpful. Thanks!

Anything for you. Hope you have a great weekend!

Wed, Jul 9 at 9:41 AM



Hi! Does your SP team know that they have permission to proceed with surveys? Thanks!

Wed, Jul 9 at 3:10 PM



Seth Meyers On MassDOT taps Irish firm Applegreen to redevelop 18 highway service...

[youtube.com](https://www.youtube.com)

Delivered



iMessage





9:47



Trevor >

iMessage  
Tue, Jun 24 at 5:11 PM

Hi Trevor. Scott Bosworth here.  
Great start! Thank you!

Delivered

Hi Scott. Likewise and looking  
forward to working with you and  
team. Let's do this!



iMessage



9:47



Ronan >

Text Message • SMS  
Fri, Jun 27 at 2:15 PM

Hi. Just a test text. Reply if received please. Thanks! Congratulations on your daughter's graduation!



Text Message • SMS





9:43



Patrick >



Sun, Jan 5 at 2:03 PM

Happy New Year. I hope you are well. I wanted to follow up on the discussion we had pre-holiday on your sister. Do you have time this upcoming week to connect?  
Happy Sunday!

Sun, Jan 5 at 4:12 PM

Absolutely. Thanks! Are you available at 3:00 tomorrow?

Sun, Jan 5 at 6:55 PM

Yes. Talk then.

Tue, Mar 25 at 3:05 PM

Hi Pat. Would you mind seeing if I could take a quick tour of the SS Tower on Friday April 2 at 2:30? Very quick tour with my Civic Action Project Partner. Thanks so much! Scott

Yes. I assume Friday April 4th?  
Not Wednesday April 2nd?



iMessage

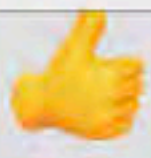




9:43



Patrick >



Yes sir. Sorry. Please join us and we can grab a drink after.

Invite to follow

Thu, Apr 3 at 6:14 PM



Hi Pat. We are looking forward to our tour of the SS Tour tomorrow. Will you be joining us? Also, where do we meet up? Thanks so much!

Hey. In the process of moving things around so I can join you guys. Geoff Witheford and Ron Thomson will be there as well. They are some of the BEST at Suffolk.

Let's meet at 711 Atlantic Ave. Get suited with PPE and walk over.

Sound good?

Sounds great! Don't change your plans unless you want to be there. Thanks!

Wed, Apr 20 at 11:40 AM



iMessage





9:43



Patrick >



Hey. In the process of moving things around so I can join you guys. Geoff Witheford and Ron Thomson will be there as well. They are some of the BEST at Suffolk.

Let's meet at 711 Atlantic Ave. Get suited with PPE and walk over.

Sound good?

Sounds great! Don't change your plans unless you want to be there. Thanks!

Wed, Apr 30 at 11:46 AM

Can I call you right back?

Thu, May 15 at 11:11 AM

Sorry, I can't talk right now.

Wed, May 21 at 6:25 PM

Hey! If you get a chance would you send me the name of the ramp coating product you mentioned? Thanks!



iMessage





9:44



Patrick >



Yes. I will send over tomorrow.  
Thank you.

Wed, Jun 11 at 9:33 AM



Thank you. Just as an update, we worked with your team at South Station and have replaced the ramp coating. It is functioning exactly as planned, which is great for everyone. Happy this is resolved.

Wed, Jun 11 at 6:23 PM

**Jon Chesto**

The Boston Globe

JC



He posted a story a story don't sweat it

We already got it to him

Will add



iMessage





9:44



Patrick >



exactly as planned, which is great for everyone. Happy this is resolved.

Wed, Jun 11 at 6:23 PM

Jon Chesto

The Boston Globe

JC



He posted a story a story don't sweat it

We already got it to him

Will add

Good. The picture they used sucks. Thank you

Wed, Jun 18 at 12:55 PM

You didn't sign up. Did you want to speak? Broph will be called on

Just Brophy. He is prepped

Wed, Jun 18 at 3:16 PM



Got it done

Delivered



iMessage





9:41



John >



Tue, Dec 10 at 6:16 AM

Scott, good morning. I received a panic phone call yesterday at 830 from a builder at Oyster Harbors regarding the bridge. It has gotten worse, not better. Do you have time to touch base this morning?

Tue, Dec 10 at 8:44 AM

Hi! I just tried the District Highway, Director again but got her voicemail. I will stay on it this morning.

Thank you, Scott!

Tue, Dec 10 at 5:52 PM

Scott I can't thank you enough for your support today. You are a true friend.

Hopeful that we made progress!



iMessage





9:41



John >



Wed, Dec 11 at 12:22 PM

Can I call you later?

Hi! I'm in a selection Committee meeting on Service Plaza's until 1:00. Call you after.



Fri, Dec 13 at 2:48 PM

Scott, I hope all is well. It appears one of the Oyster Harbors members, who is a close friend of mine, Brian Dacey is now leading the effort on this matter. Would you mind if I had him reach out to you? Thank you so much for your support.

Sure thing. If it's the same Brian I know him. I can arrange a call with him and Matt. Thanks!!



iMessage





9:41



John >



Thu, Mar 27 at 10:04 AM

Can I call you later?

Anytime. Thanks!

Tue, Apr 1 at 6:52 PM

Hi John. It looks like I missed a call from you after we talked. If so, talk in the morning? Thank you!

Scott, I apologize, I must have butt dialed you! I did however hear back from [REDACTED] on an individual who I think would be a really great resource for you. If you are comfortable, I will give them your contact information and have them reach out to you. If you are comfortable, I would like to stay with you on this journey.

Tue, Apr 1 at 10:10 PM

Hi John. Please do share my contact information with your colleagues at [REDACTED]. I recognize [REDACTED]



iMessage





9:41



John >

Tue, Apr 1 at 10:10 PM

Hi John. Please do share my contact information with your colleagues at [REDACTED]. I recognize



important. I honestly didn't know where to begin. Thank you! I welcome and so very much appreciate your offer to support me through this process. I am so very grateful for your help, friendship and willingness to support me through this tough period. You are amazing. Thank you!

Wed, Apr 2 at 4:21 AM

Scott, I will have them reach out today. Again, you are in my thoughts and please let me know if I can ever be helpful to you and your family. I am here for you, and I appreciate our friendship!

Wed, Apr 2 at 6:57 PM

Can I call you later?



iMessage







John &gt;



Wed, Apr 2 at 4:21 AM

Scott, I will have them reach out today. Again, you are in my thoughts and please let me know if I can ever be helpful to you and your family. I am here for you, and I appreciate our friendship!

Wed, Apr 2 at 6:57 PM

Can I call you later?

Just checking in to see if you made the connection. Thanks.

Hi. Sorry, I just wrapped up. I did not get a call today. I have not checked my email in hours as I have been tied up all day. I will check now and let you know. Coincidentally, I spent most of the day in the BU CDS building. Stunning! You should be quite proud. Thank you!

They informed me they would be calling you today. I will check with him first thing in the morning. And circle back with you.



iMessage







John &gt;



Hi. Sorry, I just wrapped up. I did not get a call today. I have not checked my email in hours as I have been tied up all day. I will check now and let you know. Coincidentally, I spent most of the day in the BU CDS building. Stunning! You should be quite proud. Thank you!

They informed me they would be calling you today. I will check with him first thing in the morning. And circle back with you.



Thank you very much!

Thu, Apr 3 at 6:58 PM

Scott, I checked in with [REDACTED]  
[REDACTED] He thought he clinic was calling, but it is his practice. I am tracking!

Thank you. I really appreciate all your doing to help me. You have a million more important things to do!



iMessage





9:42



John >



Thu, Apr 3 at 9:20 PM

I will touch base with you tomorrow. Enjoy your evening.

You too. Thanks!

Fri, Apr 4 at 8:56 AM

Scott, I connected with [REDACTED]  
[REDACTED] He would welcome the opportunity to connect with you. Please send an email [REDACTED] to request a meeting and provide details, including date of birth and phone number. Once you send the email, [REDACTED] will be in touch directly. Please let me know if you do not hear from him once you send the email. Thank you!

Fri, Apr 4 at 5:01 PM

Scott, no rush, but let me know when you email [REDACTED] and I will make sure he follows up with you. Have a great weekend!

Hi John. I just sent the email to [REDACTED]



iMessage







John &gt;



Fri, Apr 4 at 5:01 PM

Scott, no rush, but let me know when you email [REDACTED] and I will make sure he follows up with you. Have a great weekend!

Hi John. I just sent the email to [REDACTED]. Thank you! I just got in from a site visit at the South Station tower. SPECTACULAR! Your team is fantastic. Have a relaxing weekend. Thank you! Scott

Fri, Apr 4 at 7:17 PM

Scott, thank you so much for keeping me updated. Also, that is great! I'm glad you enjoyed the tour. It is a special project. Have a wonderful weekend.

Hi John. I spoke with [REDACTED]  
[REDACTED]  
[REDACTED]. I so very much appreciate the referral and the priority you have put on my situation. Thank you!



iMessage





9:42

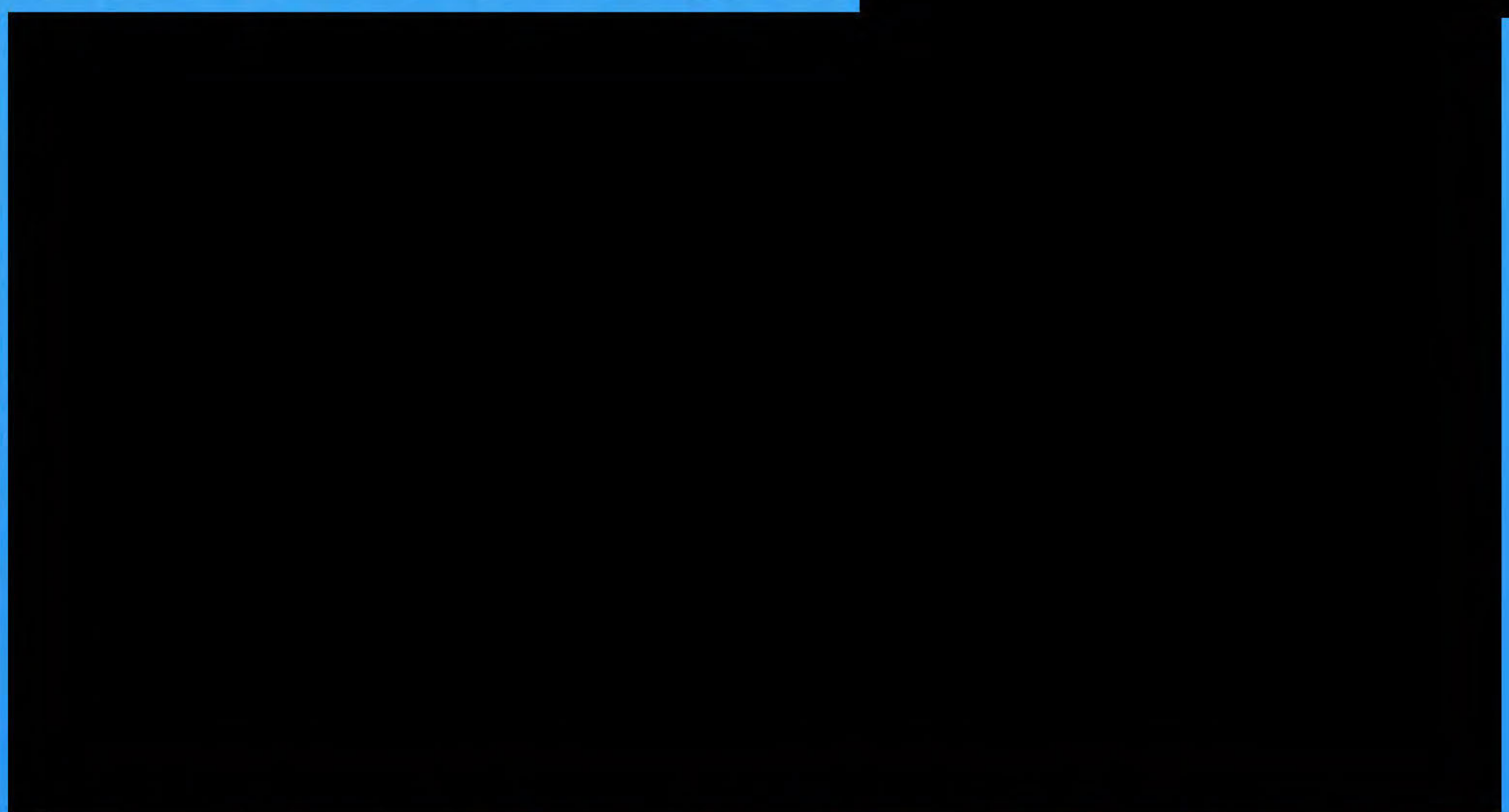


John >



Thu, Apr 10 at 6:32 PM

Hi John. Just checking in. I had a very helpful and enjoyable conversation with [REDACTED] earlier in the week.



from a quick vacation. He is terrific and I can't thank you enough for making the connection and sponsoring me. It's humbling but so very much appreciated. Thank you! Scott

Thu, Apr 10 at 8:44 PM

Scott, it's great to hear from you. I hope you enjoy vacation, and I look forward to connecting soon.

Thu, Jun 26 at 12:39 PM



Can I call you later?



iMessage







John &gt;

termie and I can't thank you  
enough for making the connection  
and sponsoring me. It's humbling  
but so very much appreciated.  
Thank you! Scott

Thu, Apr 10 at 8:44 PM

Scott, it's great to hear from you. I  
hope you enjoy vacation, and I  
look forward to connecting soon.

Thu, Jun 26 at 12:39 PM



Can I call you later?

Wed, Jul 9 at 3:09 PM



Seth Meyers On MassDOT taps  
Irish firm Applegreen to  
redevelop 18 highway service...

[youtube.com](https://youtube.com)



Delivered



iMessage





**Exhibit B**

**Scott Bosworth Conflict Disclosure Statement November 22, 2024**



**CONFLICT DISCLOSURE STATEMENT  
INITIAL PROPOSALS**

**Service Plaza Operator  
Request for Proposals**

I, Scott H. Bosworth, hereby declare the following:

I am an employee of the Massachusetts Department of Transportation (MassDOT) or an employee of a consultant or advisor retained by MassDOT for the Service Plazas Program (the "Program"). I hereby certify that to the best of my knowledge, I do not have a conflict of interest, either real or apparent, as a result of (i) a business or personal relationship between myself or any member of my immediate family (and/or my employer, if applicable) and any firm under consideration for the Program, or (ii) a direct or indirect financial interest on my part or that of any member of my immediate family, or, if applicable, that of my employer, partner(s), or joint venturers, in any firm under consideration for the Program. I agree not to solicit or accept gifts, benefits, gratuities, unwarranted privileges or exemptions, favors, or anything of value from any firm under consideration for the Program, and I recognize that doing so may be contrary to statutes, ordinances, and rules governing or applicable to MassDOT or may otherwise be a violation of the law.

If, during the course of the Program, I become aware of an appearance of conflict of interest with a firm under consideration for the Program, I will notify immediately MassDOT's Deputy General Counsel, Operations and Policy, in writing of the facts surrounding the situation.

See Schedule 1 to this Conflict Disclosure Statement – Initial Proposals - for a list of firms under consideration.

Signed: Scott H. Bosworth

Name: Scott H. Bosworth

Title: Chief Development Officer

Date: 11/22/24

Representing: MassDOT

E-mail: Scott.bosworth@State.Dot.MA.US

Telephone: 857-270-1232



**Massachusetts Department of Transportation**

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**SCHEDULE 1**

<b>Proposer:</b>	<b>7-Eleven, Inc.</b>
Major Participants:	7-Eleven, Inc.
Subcontractors:	N/A
Guarantor:	N/A
Other:	N/A

<b>Proposer:</b>	<b>Applegreen MA Investments LLC</b>
Major Participants:	Causeway Consortium Holdings Limited Applegreen MA Travel Plazas LLC Applegreen US Investments Inc. Applegreen Electric MA LLC
Subcontractors:	Suffolk Construction Company Inc. Upland Architects, Inc. Emerton LLC Consensus Building Institute, Inc Altus Group Limited In Tech Risk Management GmbH
Guarantor:	Causeway Consortium Holdings Limited
Other:	Winston & Strawn LLP National Bank of Canada Financial Inc. Barclays Capital Inc. Siebert Williams Shank & Co., LLC Mayer Brown LLP

<b>Proposer:</b>	<b>Bay State Operators, Inc.</b>
Major Participants:	RaceTrac Inc. Gulf Oil, LLC
Subcontractors:	Tighe & Bond, Inc. Regina Villa Associates, Inc. Bryant Associates, Inc. GPD Group
Guarantor:	Race Trac Inc.
Other:	Atlantic Retail DLA Piper

<b>Proposer:</b>	<b>Energy North Incorporated</b>
Major Participants:	N/A
Subcontractors:	N/A
Guarantor:	N/A
Other:	N/A



**Massachusetts Department of Transportation**

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<b>Proposer:</b>	<b>Global Partners LP*</b>
Major Participants:	N/A
Subcontractors:	Vanasse Hangen Brustlin, Inc. Gensler Architecture/ Design, Inc.
Guarantor:	Global Partners LP
Other:	N/A

\*Global Partners LP maintains that if it is short-listed, it will form a special purpose entity, as required by the Request for Proposals, and Global Partners LP will act as the Guarantor for that SPE.

<b>Proposer:</b>	<b>Loves of Massachusetts, LLC</b>
Major Participants:	Love's Travel Stops & Country Stores, Inc.
Subcontractors:	N/A
Guarantor:	Love's Travel Stops & County Stores, Inc.
Other:	N/A



**Exhibit C**  
**Timeline**



## MassDOT Timeline with Bosworth Text Messages

### Text Exchanges Between Scott Bosworth and –

1. [Kurt Summers](#), Blackstone Senior Managing Director Applegreen board member (PDF Pages 1–7)
2. [Carlo P. Basile](#), Consultant for Smith, Costello & Crawford (PDF Pages 8–10)
3. [Steve Sachs](#), Applegreen Vice President of Construction (US) (PDF Page 11)
4. [Patrick Brophy](#), former Chief of Operations for the City of Boston under Marty Walsh, now Suffolk Construction, Sr. Director of External Affairs (PDF Pages 12–24)
5. Trevor Moore, President of Applegreen US Northeast (PDF Page 25)
6. [Ronan Ryan](#), Chief Investment Officer at Applegreen (PDF Page 26)
7. [Patrick Lucey](#), Suffolk Construction, General Manager, Northeast (PDF Pages 27–31)
8. [John Fish](#), Suffolk Construction, Chairman & Chief Executive Officer (PDF Pages 32–41)

### Timeline with Text Messages

**September 30, 2024** – MassDOT issued Request for Proposals for Service Plaza Operator, Bid No. BD-25-1030-CPO1-CPO1-107836 (the “RFP”).

**November 19, 2024** – Deadline for Proposers to submit Initial Proposals.

**December 23, 2024** – MassDOT announced short-listed Proposers.

**December 10, 2024** – MassDOT issued Addendum 1 to the RFP.

**December 10, 2024** – Texts exchanged between Bosworth and John Fish (Suffolk Construction, Chairman & Chief Executive Officer).

- [6:16 AM] Fish: “Scott, good morning. I received a panic phone call yesterday at 830 from a builder at Oyster Harbors regarding the bridge. It has gotten worse, not better. Do you have time to touch base this morning?”
- [8:44 AM]
  - Bosworth: “Hi! I just tried the District Highway, Director again but got her voicemail. I will stay on it this morning.”
  - Fish: “Thank you, Scott!”
- [5:52 PM]
  - Fish: “Scott I can’t thank you enough for your support today. You are a true friend.”
  - Bosworth: “Hopeful that we made progress!”
  - Fish: “👍”

**December 11, 2024** – Texts exchanged between Bosworth and Fish.

- [12:22 PM] Fish appears to call Bosworth.
  - Bosworth: “Can I call you later?”



- Bosworth: “Hi! I’m in a selection committee meeting on Service Plaza’s until 1:00. Call you after.”
- Fish: “👉👉”

**December 11, 2024** – [12:26 PM] Patrick Brophy (Suffolk Construction, Sr. Director of External Affairs) appears to have called Bosworth.

- Bosworth: “Can I call you later?”
- Brophy: “At your convenience”
- Brophy: “Ty”
- Bosworth: “Hi! I’m in a selection committee meeting on Service Plaza’s until 1:00. Call you after.”

**December 13, 2024** – Texts exchanged between Bosworth and Fish regarding Oyster Harbors.

- [2:48 PM] Fish: “Scott, I hope all is well. It appears one of the Oyster Harbors members, who is a close friend of mine, Brian Dacey is now leading the effort on this matter. Would you mind if I had him reach out to you? Thank you so much for your support.”
- Bosworth: “Sure thing. If it's the same Brian I know him. I can arrange a call with him and Matt. Thanks!!”
- Fish: “👉”

**January 5, 2025** – Bosworth and Patrick Lucey (Suffolk Construction, General Manager, Northeast) arranged to connect by phone on January 6, 2025 at 3:00 PM.

**January 10, 2025** – MassDOT issued Addendum 2 to the RFP.

**January 16, 2025** [9:40 AM] –Texts exchanged between Bosworth and Carlo Basile (Consultant for Smith, Costello & Crawford).

- Bosworth: “Hey! HNY! Did Cargo Ventures sell their property in East Boston?”
- Basile: “Hey my friend it’s been a while hope all is well Happy New Year No he didn’t sell”
- Bosworth: “Ok. Thanks. Folks here were confused with the tank far across the street.”
- Basile: “ Yes that’s not his”

**February 21, 2025** – MassDOT issued Addendum 3 to the RFP.

**February 25 through 27, 2025** – Texts exchanged between Bosworth and Brophy .

- February 25 [10: 55 AM]: Brophy invites Bosworth to March 6, 2025 Boston City Councilor John Fitzgerald SPD event “.... no donation necessary, but I hope you can join me next Thursday for a drink. A good group of people, ... You’ll know the entire room. Hope you can make it.”
- February 27 [3:20 PM]



- Bosworth: “Thanks for thinking of me. It’s on my calendar and I will do my best to be there.”
- Brophy: “No pressure. Just an opportunity to have a local beer w friends”

**March 10 through 13, 2025** – MassDOT conducted one on one meetings with short listed RFP proposers.

**March 11, 2025** – Texts exchanged between Bosworth and Basile.

- [3:00 PM]
  - Basile: “Scott, just heard of your loss. My sincerest condolences my friend”
  - Bosworth: Reacted with love/heart.

**March 11, 2025** – Texts exchanged between Bosworth and Brophy.

- Brophy attempts to connect with Bosworth by phone.
  - [4:39 PM] Brophy: “If/when you get a chance, can you pls give me a call?”
  - [6:31 PM] Bosworth: “Time sensitive?”
  - [8:00 PM] Brophy: “Don’t want to interrupt your night, but if we could connect tomorrow am, that would be amazing” “Pis & Ty. Just a quick gut check”
  - [9:18 PM] Bosworth: “I would call but I’m at an overnight conference and the program just wrapped up. We finish at 11 tomorrow. I will try you after that.”

**March 14, 2025** –Brophy missed Bosworth’s call. Brophy followed up via text to Bosworth.

- [7:01 AM] Brophy: “Apologies for missing your call last night. Went to a retirement party. Left phone in car. By the time I got back to my phone, it was too late to call you back. I'm really sorry. (Didn't walk my dog until after 10pm-way off schedule) I know you've got a long day ahead of you today. I can only imagine how difficult this past year has been - know that my prayers are with you and your family. Sending you love and strength!” “& thanks for our informative discussion earlier this week.”

**March 25, 2025** – MassDOT issued Addendum 4 to the RFP.

**March 25, 2025** – Bosworth texted Patrick Lucey (Suffolk Construction, General Manager, Northeast) and arranged for an in-person tour of the South Station Tower on April 4, 2025.

- [3:05 PM] Bosworth: “Hi Pat. Would you mind seeing if I could take a quick tour of the SS Tower on Friday April 2 at 2:30? Very quick tour with my Civic Action Project Partner. Thanks so much! Scott”
- Lucey: “Yes. I assume Friday April 4<sup>th</sup>? Not Wednesday April 2<sup>nd</sup>?”
- Bosworth: “Yes sir. Sorry. Please join us and we can grab a drink after.”
- Lucy: “Invite to follow”



**March 27, 2025** – Last day for Proposers to submit (i) questions and requests for clarification, (ii) proposed changes to the Proposer’s organization, and (iii) proposed changes to the Proposer’s Key Personnel.

**March 27, 2025** [10:04 AM] – Bosworth appeared to have spoken with Fish by phone.

- Fish: “Can I call you later?”
- Bosworth: “Anytime. Thanks!”

**March 31, 2025** –Bosworth and Kurt Summers (Blackstone Senior Managing Director Applegreen board member) met at Piattini for lunch.

**April 1, 2025** – MassDOT issued Addendum 5 to the RFP.

**April 1, 2025** – Last day for MassDOT to (i) issue the final addendum to the RFP or responses to requests for clarification, (ii) respond to proposed changes to the Proposer’s organization, and (iii) respond to proposed changes to Key Personnel.

**April 1 through 10, 2025** – Texts exchanged between Bosworth and Fish.

- April 1
  - [6:52 PM]
    - Bosworth: “Hi John. It looks like I missed a call from you after we talked. If so, talk in the morning? Thank you!”
    - Fish: “Scott, I apologize, I must have butt dialed you! I did however hear back from [REDACTED] on an individual who I think would be a really great resource for you. If you are comfortable, I will give them your contact information and have them reach out to you. If you are comfortable, I would like to stay with you on this journey.”
  - [10:10 PM]
    - Bosworth: “Hi John. Please do share my contact information with your colleagues at [REDACTED]. I recognize [REDACTED] important. I honestly didn’t know where to begin. Thank you! I welcome and so very much appreciate your offer to support me through this process. **I am so very grateful for your help, friendship and willingness to support me through this tough period. You are amazing. Thank you!**”
- April 2
  - [4:21 AM]
    - Fish: “Scott, I will have them reach out today. Again, you are in my thoughts and please let me know if I can ever be helpful to you and your family. I am here for you, and I appreciate our friendship!”
  - [6:57 PM]



- Bosworth: “Can I call you later?”
- Fish: “Just checking in to see if you made the connection. Thanks.”
- Bosworth: “Hi. Sorry, I just wrapped up. I did not get a call today. I have not checked my email in hours as I have been tied up all day. I will check now and let you know. Coincidentally, I spent most of the day in the BU CDS building. Stunning! You should be quite proud. Thank you!”
- Fish: “They informed me they would be calling you today. I will check with him first thing in the morning. And circle back with you.”
- Fish: “👉 👉💪💪”
- Bosworth: “Thank you very much!”
- April 3
  - [6:58 PM]
    - Fish: “Scott, I checked in with [REDACTED] He thought [t]he clinic was calling, but it is his practice. I am tracking!”
    - Bosworth: “Thank you. I really appreciate all your doing to help me. You have a million more important things to do!”
  - [9:20 PM] Fish: “I will touch base with you tomorrow. Enjoy your evening.”
- April 4
  - [8:56 AM] Fish: “Scott I connected with [REDACTED] He would welcome the opportunity to connect with you. Please send an email to [REDACTED] request a meeting and provide details, including date of birth and phone number. Once you send the email, [REDACTED] will be in touch directly. Please let me know if you do not hear from him once you send the email. Thank you!”
  - [5:01 PM]
    - Fish: “Scott, no rush, but let me know when you email [REDACTED] and I will make sure he follows up with you. Have a great weekend!”
    - Bosworth: “Hi John. I just sent the email to [REDACTED]. Thank you! I just got a site visit at the South Station tower. SPECTACULAR! Your team is fantastic. Have a relaxing weekend. Thank you! Scott”
  - [7:17 PM]
    - Fish: “Scott, thank you so much for keeping me updated. Also, that is great! I’m glad you enjoyed the tour. It is a special project. Have a wonderful weekend.”
    - Bosworth: “Hi John. I spoke with [REDACTED]. I so very much appreciate the referral and the priority you have put on my situation. Thank you!”



- April 10
  - [6:32 PM]
    - Bosworth: “Hi John. Just checking in. I had a very helpful and enjoyable conversation with [REDACTED] earlier in the week. [REDACTED] from a quick vacation. He is terrific and I can’t thank you enough for making the connection and sponsoring me. It’s humbling but so very much appreciated. Thank you! Scott”
  - [8:44 PM]
    - Fish: “Scott, it’s great to hear from you. I hope you enjoy vacation, and I look forward to connecting soon.”

**April 3, 2025** – Texts exchanged between Bosworth and Lucey regarding April 4 South Station tower tour.

- [6:14 PM] Bosworth: “Hi Pat. We are looking forward to our tour of the SS Tour tomorrow. Will you be joining us? Also, where do we meet up? Thanks so much!”
- Lucey: “Hey. In the process of moving things around so I can join you guys. Geoff Witheford and Ron Thomson will be there as well. They are some of the BEST at Suffolk. Let's meet at 711 Atlantic Ave. Get suited with PPE and walk over. Sound good?”
- Bosworth: “Sounds great! Don’t change your plans unless you want to be there. Thanks!”

**April 4 through 7, 2025** Bosworth and Brophy arranged for meetup at South Station. Following the April 4 meetup, Bosworth sent Brophy his mentee’s name and contact information.

**April 15, 2025** – Deadline to submit Proposals.

**April 18, 2025** – MassDOT sent a second request for clarification / additional information regarding Form 1.

**April 25, 2025** – MassDOT sent its third request for clarification / additional information regarding the Master Revitalization Plan, Revenue Terms and Exhibits L and M.

**April 30, 2025** – Texts exchanged between Bosworth and Brophy.

- Brophy: “FYI Meghan Haggerty was elected to Milton select board last night”
- Bosworth: “Hags! I applaud her civic commitment. Karen is the Warrant Committee in Milton and she shares stories that sound like Looney Tunes cartoons. Hags will straighten them out!”

**April 30, 2025** – Bosworth appears to have called Lucey per [11:46 AM] text from Lucey to Bosworth: “Can I call you right back?”

**Week of May 12** – Proposers delivered oral presentations to MassDOT.

**May 15, 2025** – MassDOT sent its fourth request for clarification / additional information with the following questions: (1) Please provide any projected post-Revitalization capital expenditures which may be included in your business plan (if applicable). To the extent these post-Revitalization capital improvements were considered, please confirm that your Form M as submitted incorporates these projected



post-Revitalization capital expenditures (i.e., the projected post-Revitalization Revenue Terms will not need to be adjusted to account for these projected post-Revitalization capital expenditures); (2) Please provide any information/data/assumptions used to project and determine your Operational Rent and Minimum Annual Guaranteed Rent shown on Form M and (3) Please provide an annualized estimate of post-Revitalization revenue per Service Plaza for the term of the Lease and Concessions Agreement. Please include all relevant information and assumptions supporting those projections; and (4) Page 65 of your Proposal Part 6 included estimates of pre-Revitalization and post-Revitalization revenues. Please provide confirmation as to what year these estimates are meant to represent (i.e., what year is assumed to be pre-Revitalization and what year is assumed to be post-Revitalization).

**May 15, 2025** – Texts exchanged between Bosworth and Summers.

- [4:05 PM] Bosworth: “Hi Kurt! I’m just thinking of you and sending support your way. Scott”
- Summers: “Thank you, Scott! Would be great to catch up either way later today or tomorrow if you're around. Just let me know. Thanks!”
- Summers: “I can call around 6:30 if that works for you. Otherwise, it will need to be tomorrow afternoon. Thanks.”
- Summers: “No worries. Tomorrow afternoon may work better. What time is best?”
- Bosworth: “How’s 3:00”
- Summers: “Sure thing. That works!”

**May 15, 2025** – Lucey attempted to call Bosworth; Bosworth responds [11:11 AM]: “Sorry, I can’t talk right now.”

**May 16, 2025** – Global responded to MassDOT’s request for clarification dated May 15, 2025 in accordance with the 24-hour deadline to respond.

**May 16, 2025** –Bosworth and Summers (connected by phone (planned for 3:00 PM per May 15, 2025 text messages).

**May 16, 2025** – [5:20 PM] Bosworth texted t Basile: “Are you guys going out tonight? Call me if you are.”

**May 19, 2025** – MassDOT sent its fifth request for clarification / additional information with the following question: With regard to your answer to question 1 included in Request for Clarification Number 4 issued on May 15, 2025, could you please clarify whether the dollar values provided are in real terms (i.e., in today’s dollars) or nominal terms (i.e., escalated to the year of expenditure)?

**May 20, 2025** – Global responded to MassDOT’s request for clarification dated May 19, 2025.

**May 21, 2025** –Bosworth and Lucey exchanged text messages about ramp coating products for South Station.

**May 27, 2025** –Brophy texted Bosworth [7:39 AM] “Nothing crazy urgent. Just checking in. Hope you had a great Memorial Day weekend” following what appears to be his attempt to connect with Bosworth by phone.



**May 30 through 31, 2025** –Bosworth and Summers connected by phone and planned meet up in Martha’s Vineyard in August 2025.

- May 30 [4:20 PM]
  - Summers: “Hey my friend. I now have a bit more clarity on my Vineyard schedule for August. Any chance we can catch up later today or this weekend to try and coordinate? Would be great to se[e] you while I’m out there.”
  - Bosworth: “Hi! That is good news. What is a good time to call tomorrow?”
  - Summers: “Free most of the day. Whatever works for you.”
- May 31 [2:40 PM]
  - Bosworth: “Hi. I just tried you. Call when convenient.”
  - Summers: “Sure thing. On a call but will call you when I'm off. Thanks!”

**June 11, 2025** – Global was notified via email from MassDOT Chief Procurement Officer Brendan McCue at 9:23 AM that it was not the highest scoring bid.

**June 11, 2025** –

- Bosworth sends “📞” separately to Lucey, Brophy, and Basile.
  - [9:33 AM]
    - Bosworth: “📞”
    - Lucey: “Thank you. Just as an update, we worked with your team at South Station and have replaced the ramp coating. It is functioning exactly as planned, which is great for everyone. Happy this is resolved.”
  - [9:36 AM] –
    - Bosworth: “📞”
    - Basile: “My man how are you? Free?”
    - Bosworth: “Not at the moment. 5-10 minutes”
    - Basile: “Ok call me at your convenience”
- [10:30 AM] MassDOT Capital Programs Committee met to discuss nominating Applegreen to the full Board on June 18, 2025. The Committee adjourned at 12:16 PM.
- [6:23 PM] Texts exchanged between Bosworth and Lucey.
  - Bosworth sent Lucey Jon Chesto’s (Boston Globe staff member) contact information.



- Bosworth: “He posted a story a story don’t sweat it”<sup>1</sup>
- Lucey: “We already got it to him”
- Lucey: “Will add”
- Bosworth: “Good. The picture they used sucks. Thank you”

#### **June 18, 2025 –**

- Texts exchanged between Bosworth and Brophy.
  - [9:28 AM] –Brophy texted Bosworth “just checking in...nbd.”
  - [11:02 AM] – Brophy sent Bosworth a list of names.<sup>2</sup> “We signed in. We are happy to speak last.”
- [12:00 PM] – MassDOT Board of Directors Meeting held to award MassDOT RFP.
- [12:55 PM] – Texts exchanged between Bosworth and Lucey during MassDOT meeting.
  - Bosworth: “You didn’t sign up. Did you want to speak? Broph will be called on.”
  - Lucey: “Just Brophy. He is prepped.”
- [Approximately 3:10 PM] – MassDOT Board voted to approve lease with Applegreen.
- [3:16 PM] – Texts exchanged between Bosworth and Lucey.
  - Bosworth: “Got it done.”
  - Lucey: Reacted with heart emoji.
- [6:31 PM] –Texts exchanged between Bosworth texted and Summers.
  - Bosworth: “Hi. I hope you’re feeling well. Your team did a good job today. Now the work begins. 🙏”
  - Summers: Reacted with a heart emoji.
  - Summers: “Catch up this weekend?”
  - Bosworth: “I would enjoy that”

#### **June 19, 2025 –** Global sent a letter to Governor Healey.

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<sup>1</sup> <https://www.bostonglobe.com/2025/06/11/business/massdot-applegreen-highway-service-plazas/>.

<sup>2</sup> “Bob etchingham, chairman & founder applegreen. Sebastien Sherman blackstone Ronan Ryan, applegreen chief investment officer. Stacey smith CONSENSUS BUILDING INSTITUTE-community outreach & Suffolk. Pat brophy and Pat Lucey.”



**June 20, 2025** – Texts exchanged between Bosworth and Brophy about tree removal and contacts. In response to thanks from Bosworth, Brophy texted: “Anything for you. Hope you have a great weekend!”

**June 24, 2025** [5:11 PM] – Bosworth exchanged contact information with Trevor Moore (President of Applegreen US, NE).

- Bosworth: “Hi Trevor. Scott Bosworth here. Great start! Thank you!”
- Moore: “Hi Scott. Likewise and looking forward to working with you and team. Let's do this!”

**June 25, 2025** – Texts exchanged between Bosworth and Basile.

- [4:20 PM] – Bosworth: “Meeting was abruptly cancelled. I should have mentioned we and the Gov are getting hammered by legislators. We will need to jointly plan and administer legislative strategy.”
- [5:43 PM] –
  - Basile: “1:00 Comms/Leg call with Applegreen tomorrow.”
  - Bosworth: Reacted with the thumbs up emoji.
  - Basile: “Also, they still have not received the DocuSign stuff from MassDOT”
  - Bosworth: “Lawyer is MIA”
  - Basile: “Ok got it”

**June 25, 2025** – Summers texted Bosworth at 6:20 PM: “Please give a shout if you need my friend. - Kurt”

**June 25, 2025** – Global sent a letter to Inspector General Shapiro.

**June 26, 2025** –

- [12:39 PM] Bosworth appears to have called Fish.
- Fish: “Can I call you later?”
- Bosworth: Responded with a thumbs up.

**June 27, 2025** – [2:15 PM] Bosworth texted Ronan Ryan (Chief Investment Officer at Applegreen): “Hi. Just a test text.” Reply if received please. Thanks! Congratulations on your daughter’s graduation!”.

**July 2, 2025** – [3:20 PM] Texts exchanged between Bosworth and Steve Sachs (Applegreen Vice President of Construction (US)).

- Bosworth: Sent Sachs his contact information.
- Bosworth: “Hi Steve. Attached is my contact information. My travels are taking much longer than anticipated. At the moment I get in at 4:15. Do you want me to call when I arrive or talk tomorrow? Sorry for the inconvenience. Scott”



- Sachs: “No worries at all Scott. Looks like we have an official meeting on the calendar for next week and was hoping to have this call just be introductory so that you and I could meet outside of the main group. We can skip the call or move to 2:30pm tomorrow? (I dont think we need more than 15-20mins)”
- Sachs: Sent Bosworth his contact information.

**July 8, 2025** – Texts exchanged between Bosworth and Summers.

- [4:58 PM] Bosworth: “Hi. Available for a call. Nothing urgent and not related to SP project. Thanks! Scott”
- [6:31 PM] Summers: “Would love to! Is there a good time tomorrow that works for you?”
- [7:35 PM]
  - Bosworth: “Super. Does 1:00 work? Thank you.”
  - Summers: “Done!”

**July 9, 2025** – Texts exchanged between Bosworth and Brophy:

- [9:41 AM] Bosworth: “Hi! Does your SP team know that they have permission to proceed with surveys? Thanks!”
- Brophy: Responded with a thumbs up.

**July 9 through 17, 2025** – Texts exchanged between Bosworth and Summers to arrange to connect.

**July 9, 2025** –

- [3:09 PM] – Bosworth sends Fish [Seth Meyers clip](#).<sup>3</sup>
- [3:10 PM] – Bosworth sends Brophy [Seth Meyers clip](#). Brophy reacts with laughter.

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<sup>3</sup> “And finally, transportation officials in Massachusetts announced yesterday they’ve selected an Irish convenience store company to rebuild and operate 18 rest stops along the Mass Pike. So if you thought mass drivers were bad before, wait till they start serving Guinness. And that was a monologue, everybody.”